

Trends in State-Level Energy Markets and Policy

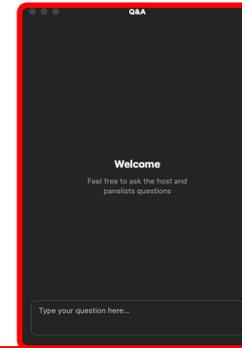
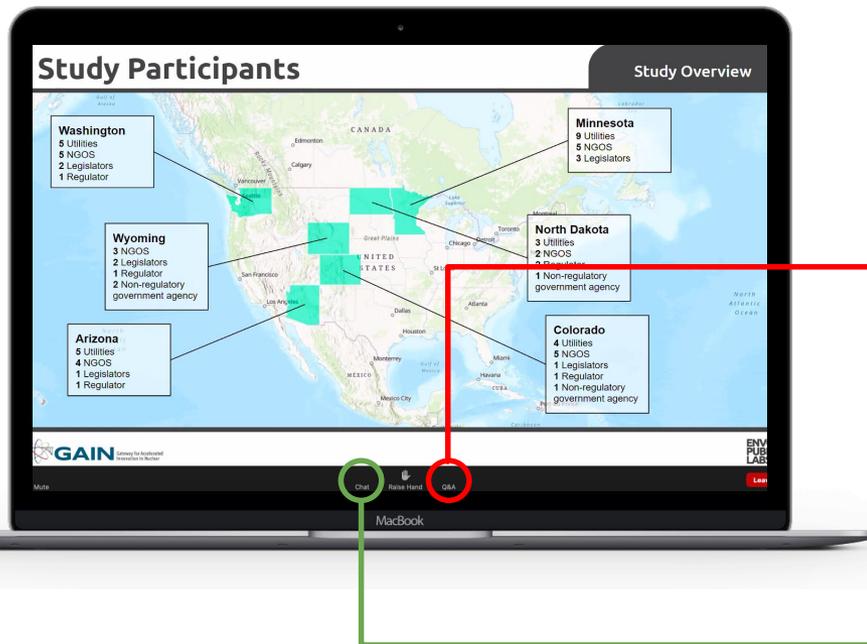


**ENVOY
PUBLIC
LABS** 

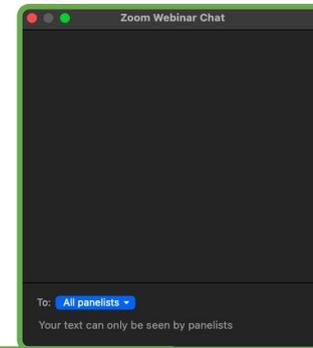
The logo for Envoy Public Labs consists of the words "ENVOY", "PUBLIC", and "LABS" stacked vertically in a bold, black, sans-serif font. To the right of the word "LABS" is a small icon consisting of several small black dots connected by thin lines, resembling a molecular or network structure.

Topics

Study Overview



Question & Answer:
Submit questions which we will address during or after each section

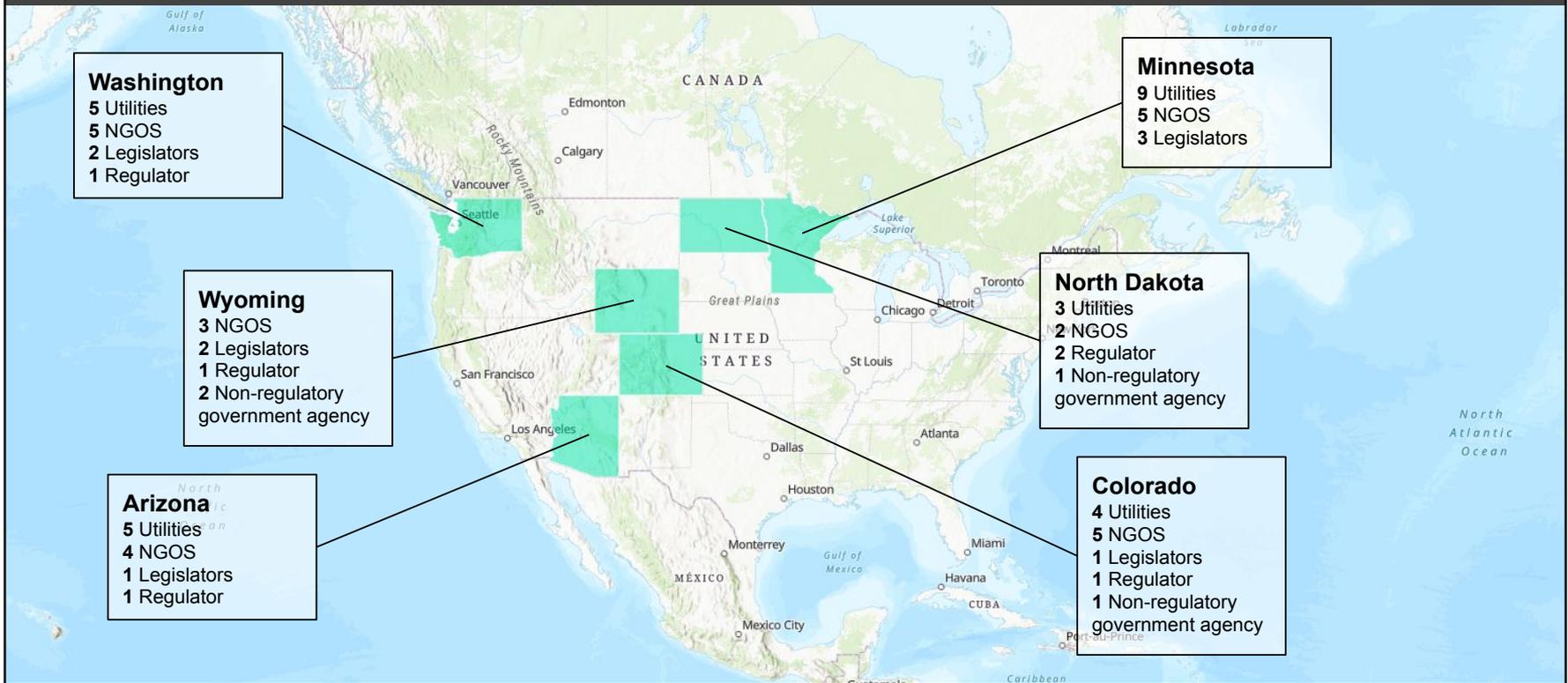


Chat:
Comment or share information with the whole group

- 1. Study Overview & Key Takeaways**
- 2. Carbon Dependent States**
- 3. Rapidly Decarbonizing States**
- 4. Tipping Point States**

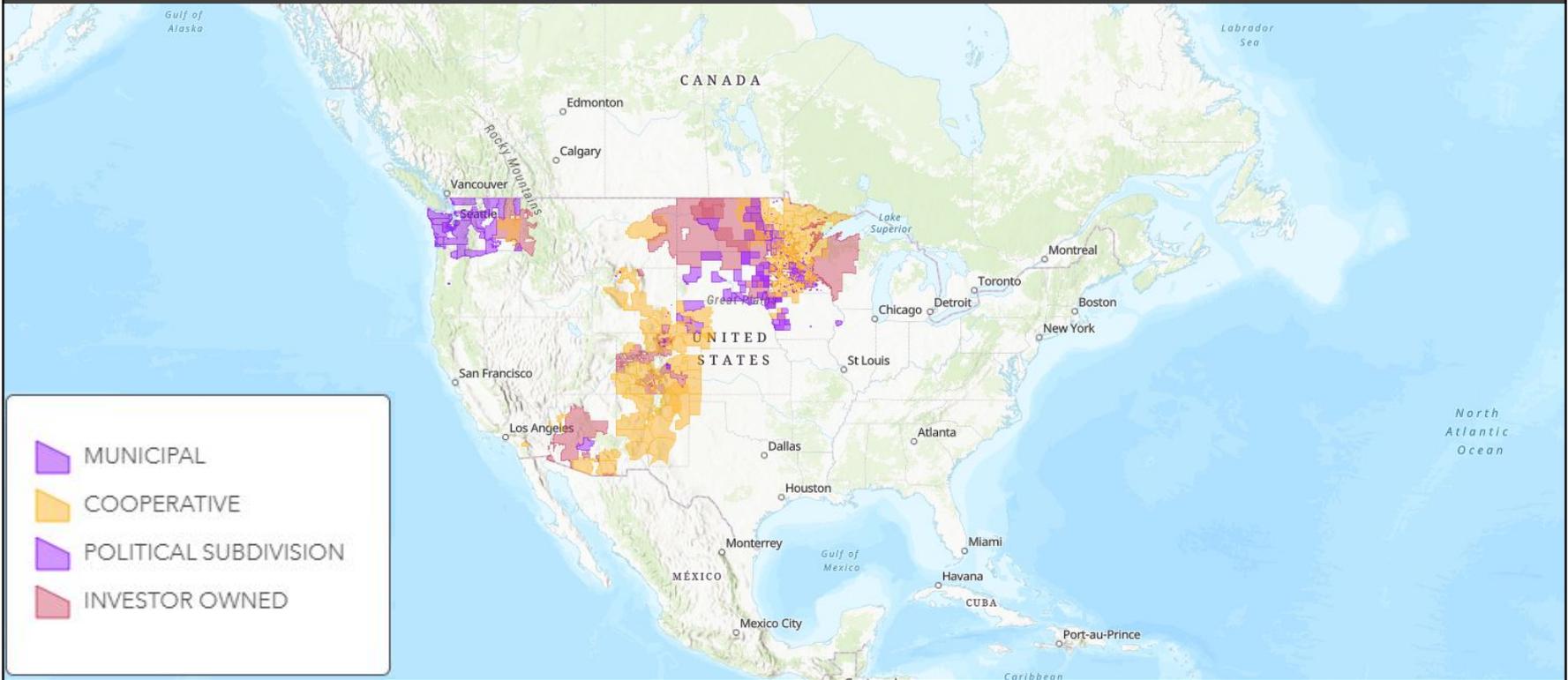
Study Participants

Study Overview



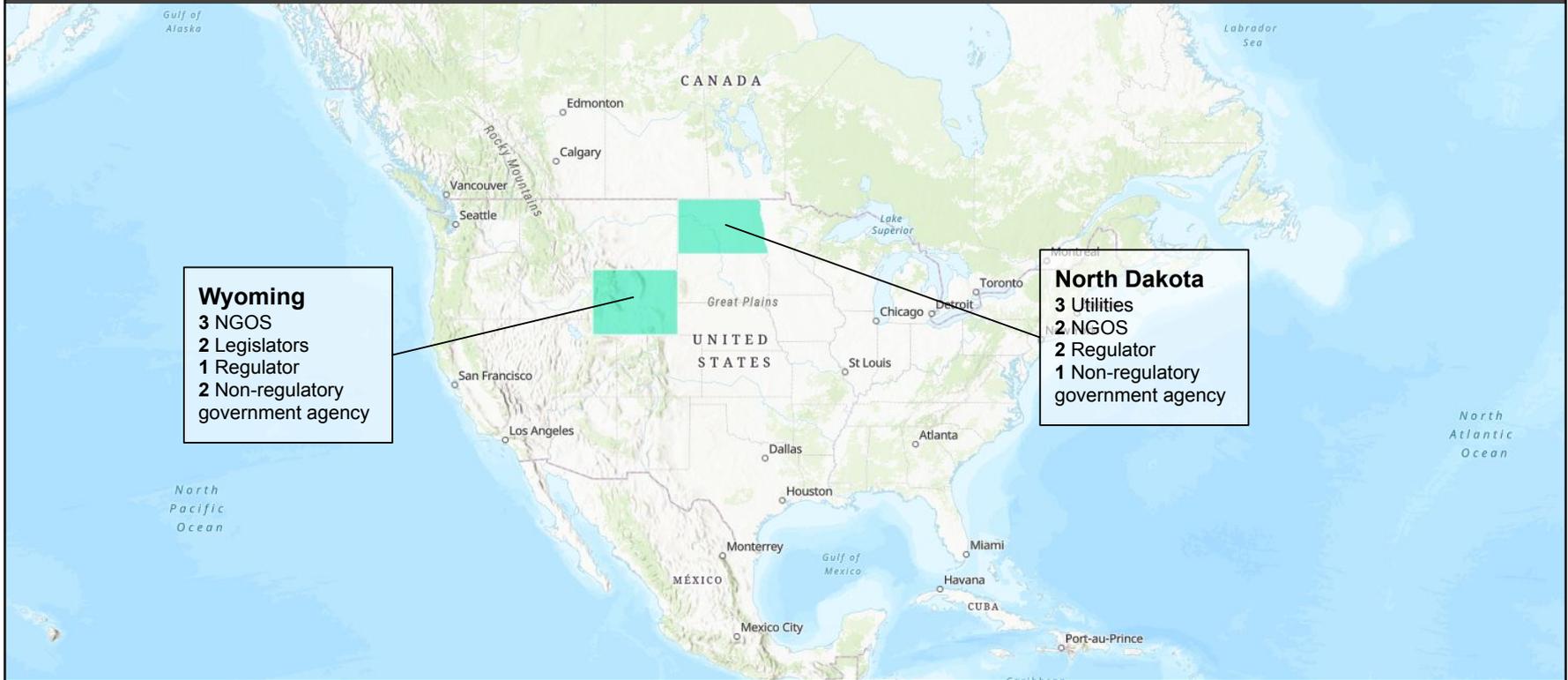
Participating Utilities

Study Overview



Fossil Dependent States: ND & WY

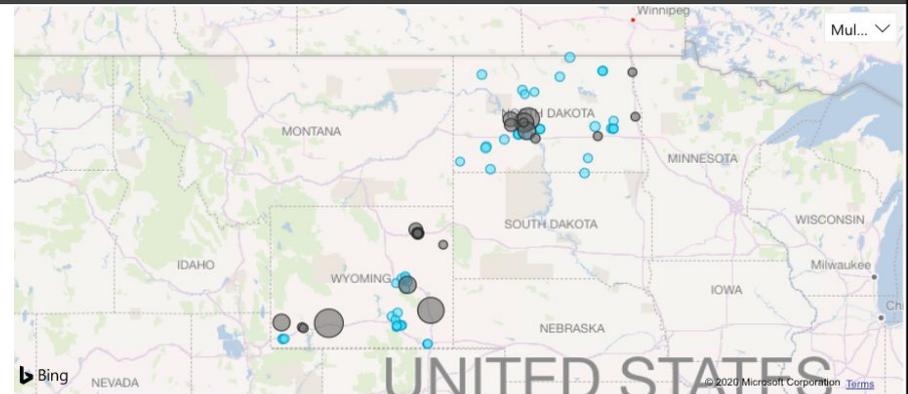
Fossil Dependent



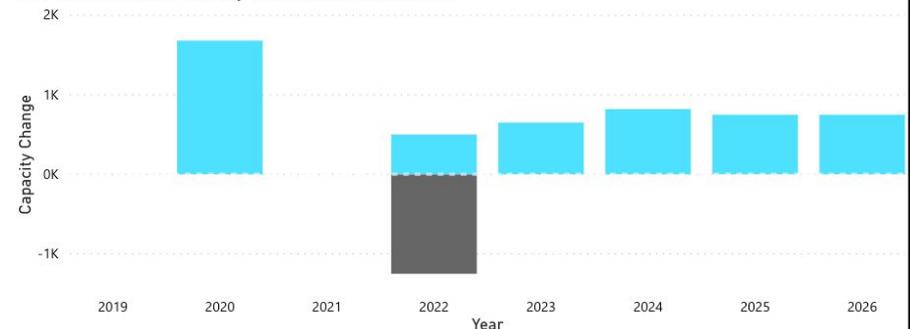
Key Takeaways: Policy

Study Overview

Aggressive carbon policies in decarbonizing states are driving market changes in more conservative states with fossil-dependent economies. Coal-reliant economies like Wyoming and North Dakota are having their status as energy exporters challenged by decarbonizing states like Washington, Colorado, California, and Minnesota and share utility service areas. **Out-of-state policies are forcing fossil-dependent states to radically reimagine their economy, and consider policy measures designed to promote emerging energy technology.**



NET CAPACITY CHANGE by YEAR and TECHNOLOGY

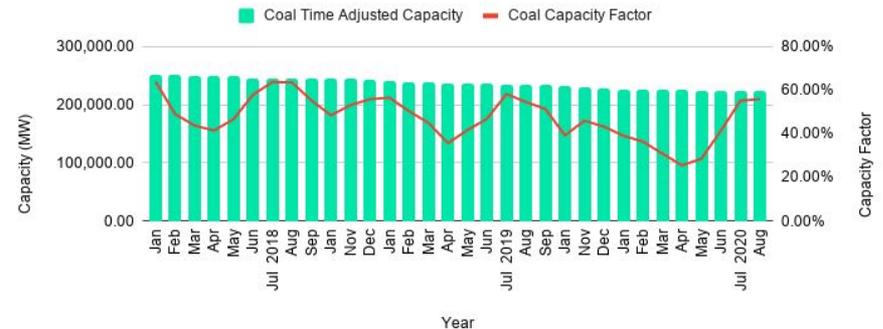


Key Takeaways: Market

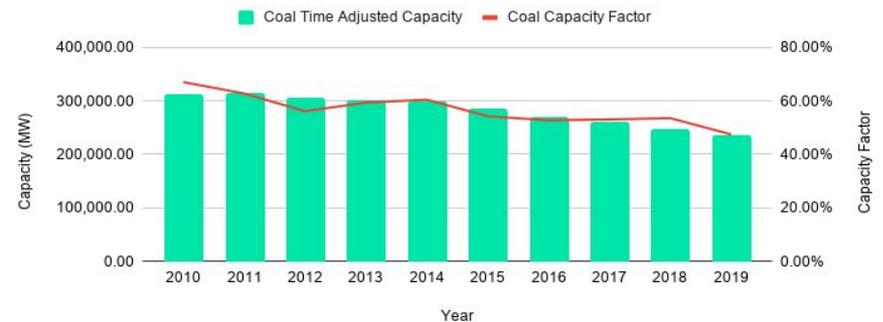
Study Overview

A one-to-one replacement of retiring coal assets that serve the baseload is unlikely to be a viable strategy for bringing small modular reactors to market. Currently, generation from these existing coal assets is on the decline, capacity factors are decreasing for individual plants, and the retirement of coal from the nation's energy mix has accelerated over the past decade. By the time advanced reactor designs are ready for commercial deployment in the late 2020s and early 2030s, most remaining coal units will likely operate as intermediate or peaking units. Developers of advanced-nuclear technology who hope to realize capital cost savings using existing infrastructure from decommissioned coal plants should consider that energy decision makers are demanding more than carbon-free baseload power.

Coal Capacity and Capacity Factor



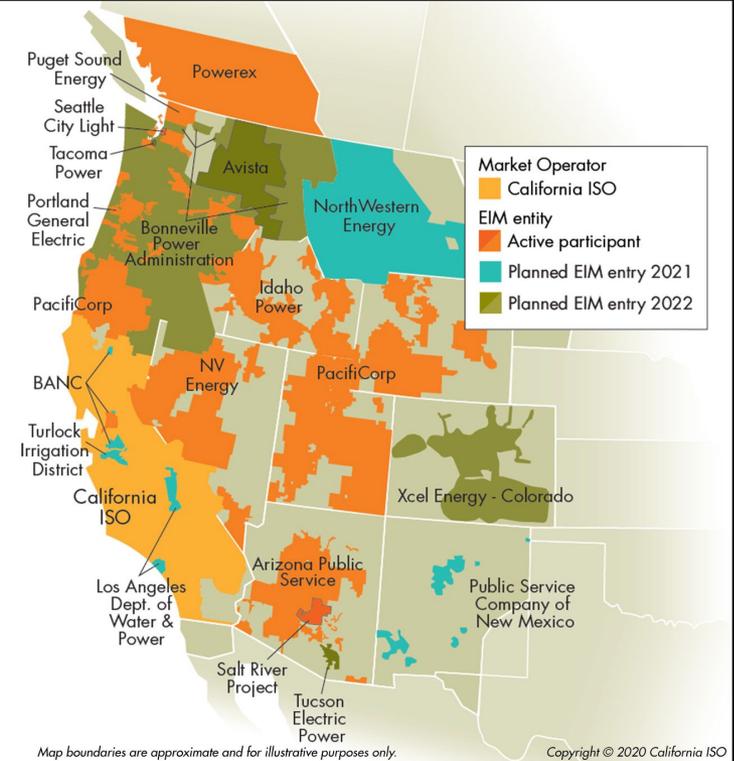
Coal Capacity and Capacity Factor



Key Takeaways: Market

Study Overview

Western utilities are increasingly opting to participate in organized electricity markets, or their precursors. Respondents nearly unanimously agree that participation in these markets has increased liquidity and decreased costs for utilities, and any hesitancy to commit by utilities is based solely on disagreements over governance and a resistance to relinquishing local control. **A vertically integrated, rate-based power system is unlikely to exist longterm in the Western US; advanced reactors must be competitive with the whole array of generation and storage technologies in order to secure market share in this new paradigm.**



Key Takeaways: Legacy Nuclear

Study Overview

Overwhelmingly, the main concern of decision makers regarding nuclear projects is cost and capital requirements, rather than environmental or safety concerns. Colorado and Washington both have high-profile, nuclear-related environmental disasters in the state, as well as financially disastrous commercial nuclear projects. Respondents overwhelmingly indicate that cost overruns, long delivery times, and inflexible capital outlays would be the chief concerns associated with a potential advanced nuclear project in both states.

The Washington Post

SUNDAY, DECEMBER 2, 1984

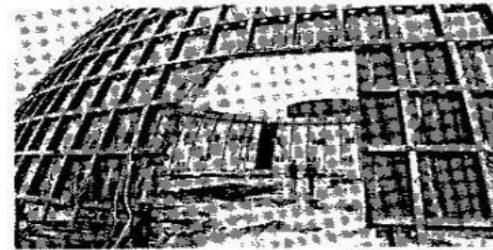
WHOOPS

DARKNESS TO DAWN

An Ambitious Nuclear Empire Goes Awry

First of four articles
By Chip Brown
Washington Post Staff Writer

OKANOGAN, Wash.—Nick Cain has been growing apples for 32 years in a blossom-scented valley south of here in the shadow of the North Cascades. Each spring he takes out a loan to be repaid come fall when the apples are boxed. The paperwork is the sort of formality big men in small towns suffer lightly. Cain had



ities known as Whoops tried to construct five all at once. It let contracts, cleared forests, cut roads, hired armies of craftsmen and printed more than \$8 billion in tax-exempt bonds, more municipal bonds than any private or public corporation in American history.

Of the five reactors, Whoops finished one. Two were mothballed. Two others known as Projects 4 and 5 were abandoned, and last year Whoops defaulted on \$2.25 billion in bonds held by 22,000 people from all parts of

Key Takeaways: Legacy Nuclear

Study Overview

State and local level-leadership is critical to sustainable outcomes in nuclear projects and should be fostered by advanced nuclear stakeholders. **Technology developers and the federal government must appreciate the role of federalism in US policymaking and should foster state-level leadership as critical to robust financial, public relation, and policy outcomes.** Historical examples of unilateral federal action have led to negative consequences. Transparent cooperation between federal, state, and local stakeholders enables trust and prevents failures which could negatively impact nuclear prospects for decades.

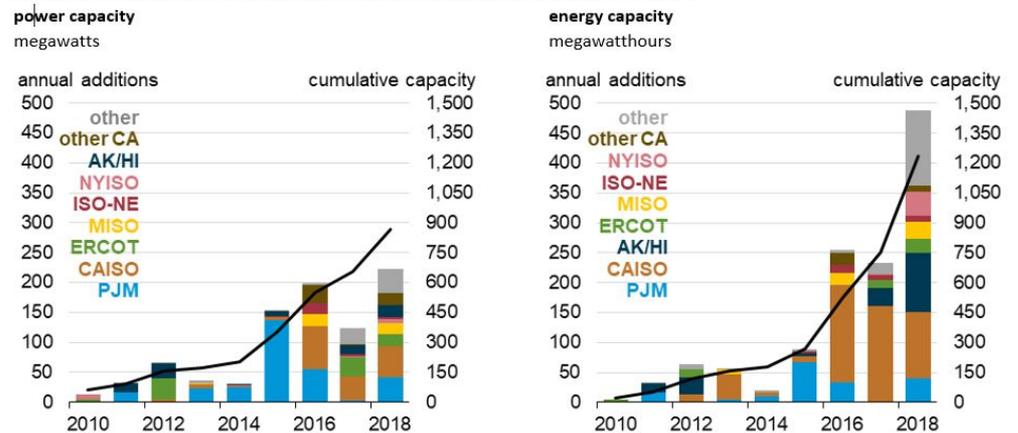


Key Takeaways: Case Studies

Study Overview

Opportunities for commercial deployment in domestic markets exist, but customer discovery will require active customer discovery by advanced nuclear developers. Utility planners and policymakers are not incentivized to address resource adequacy concerns in any concrete fashion until grid resiliency is tangibly threatened. As variable sources are increasingly incorporated into resource plans, decision makers are betting heavily on the technological advancement of grid scale storage, with no guarantee that this technology will be available to economically balance the grid. **Publicly announced plans that rely on a revolutionary adoption of storage technologies should be regarded as a business development opportunity for advanced nuclear developers, and resources should be dedicated to these opportunities.**

Figure ES1. Large-scale battery storage capacity by region (2010–2018)



Sources: U.S. Energy Information Administration, Form EIA-860M, [Preliminary Monthly Electric Generator Inventory](#); U.S. Energy Information Administration, Form EIA-860, [Annual Electric Generator Report](#)

Key Takeaways: Case Studies

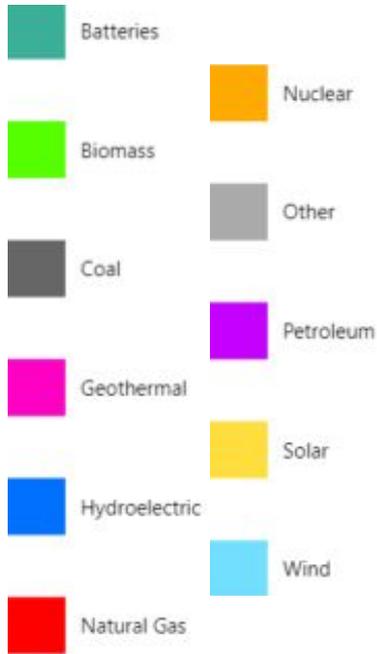
Study Overview

Opportunities for advanced nuclear development under the current nuclear business model of rate-based cost recovery are highly uncertain due to industry disruption and the early adoption of wholesale market mechanisms in Colorado. In addition, very strong renewable energy and decarbonization policies have made the state a clean energy leader. These trends are likely to expand into other states in the Western US, and **an active nuclear presence will be required to shape favorable policy and incorporate changes in market structure into new, innovative business models.** With newly empowered municipal utilities, electric cooperatives looking to own generation for the first time, incumbent utilities, and the rise of decentralized grids, business model innovation may be necessary for broad adoption of advanced reactors in a landscape of smaller, less capitalized power producers.

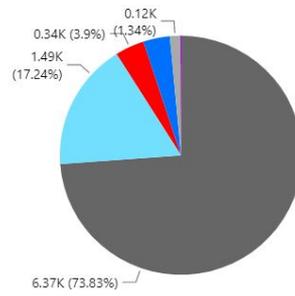


Wyoming Overview

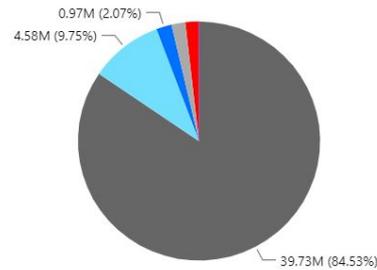
Fossil Dependent



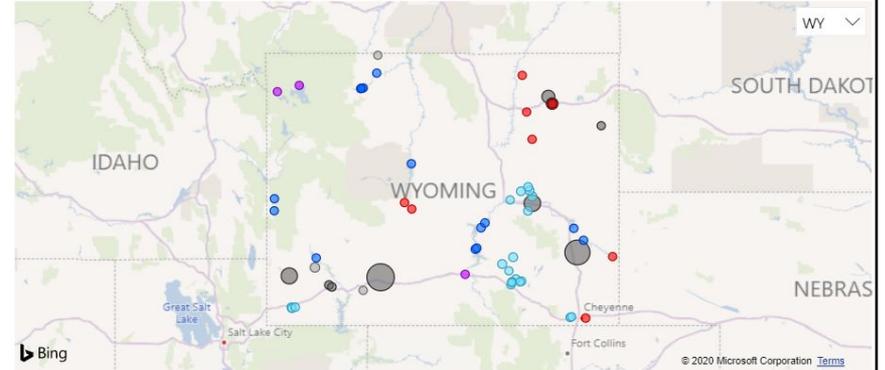
SUMMER CAPACITY (MW) by Primary Fuel



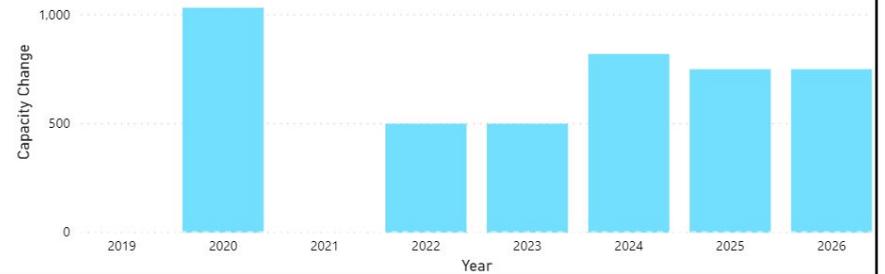
NET GEN (MWH) by Primary Fuel



POWER PLANTS by GENERATION and PRIMARY FUEL

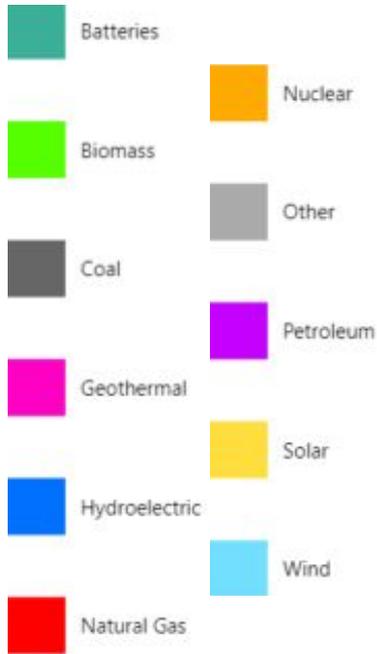


NET CAPACITY CHANGE by YEAR and TECHNOLOGY

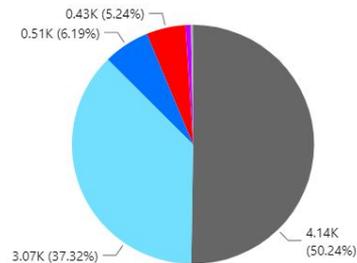


North Dakota Overview

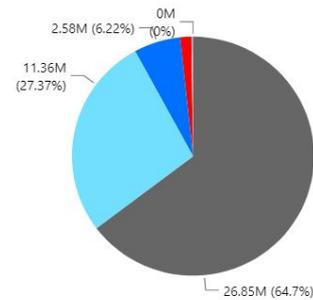
Fossil Dependent



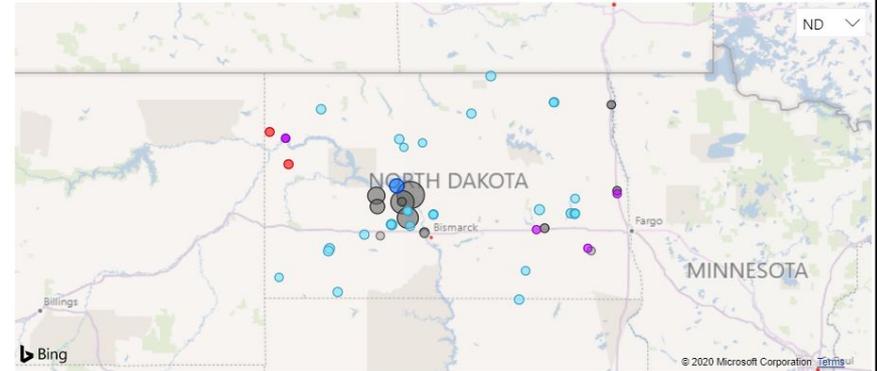
SUMMER CAPACITY (MW) by Primary Fuel



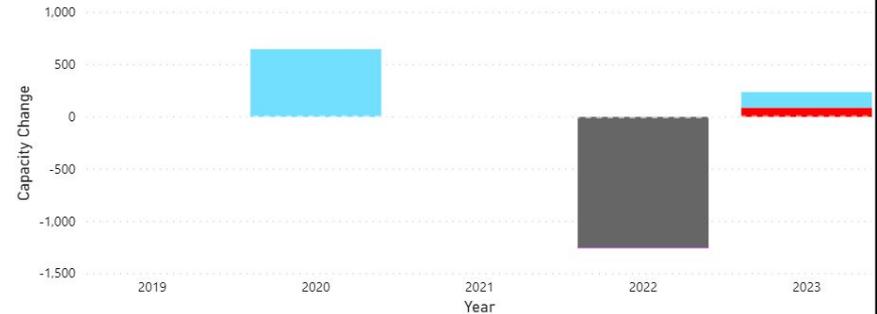
NET GEN (MWH) by Primary Fuel



POWER PLANTS by GENERATION and PRIMARY FUEL

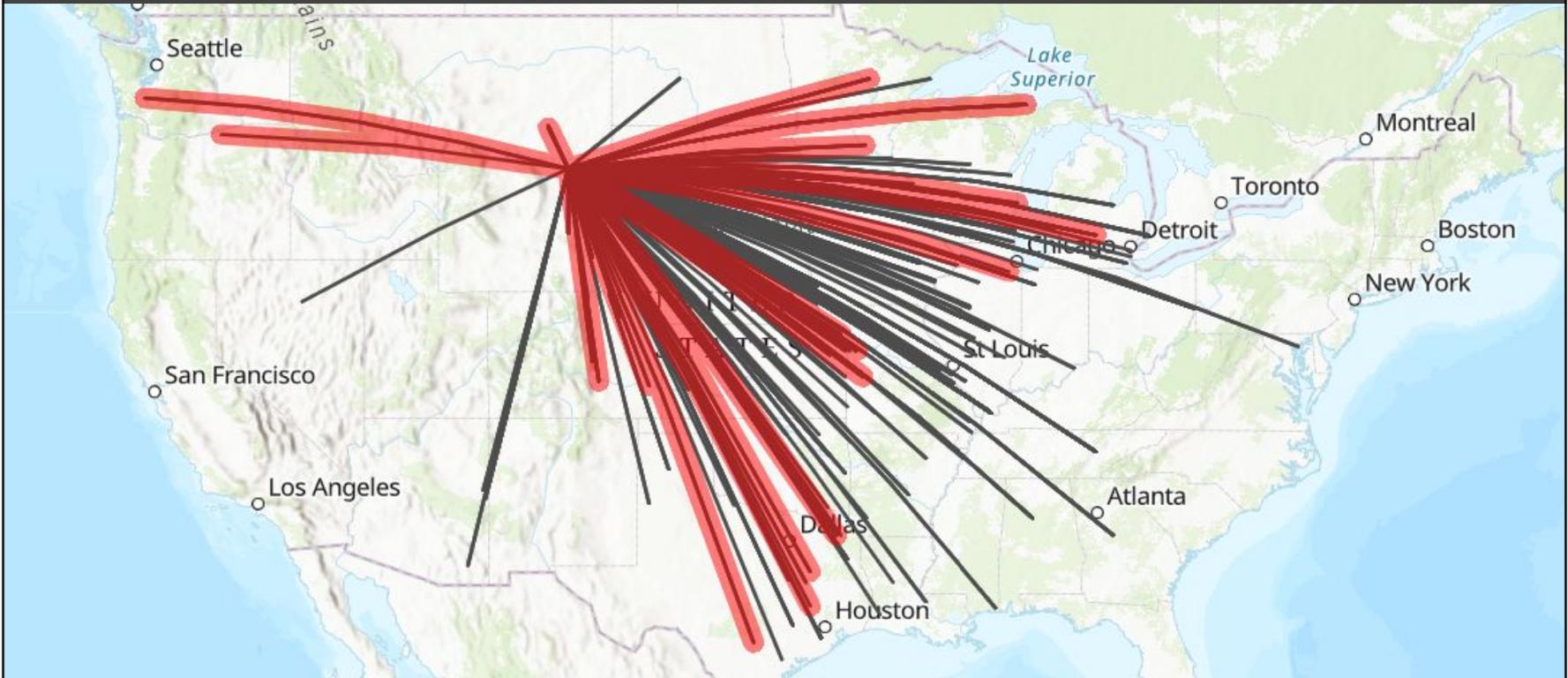


NET CAPACITY CHANGE by YEAR and TECHNOLOGY



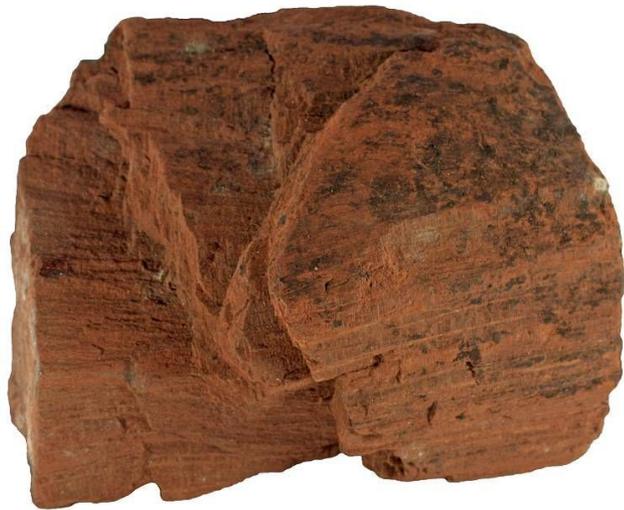
Wyoming's Coal Economy

Fossil Dependent



North Dakota Coal Economy

Fossil Dependent

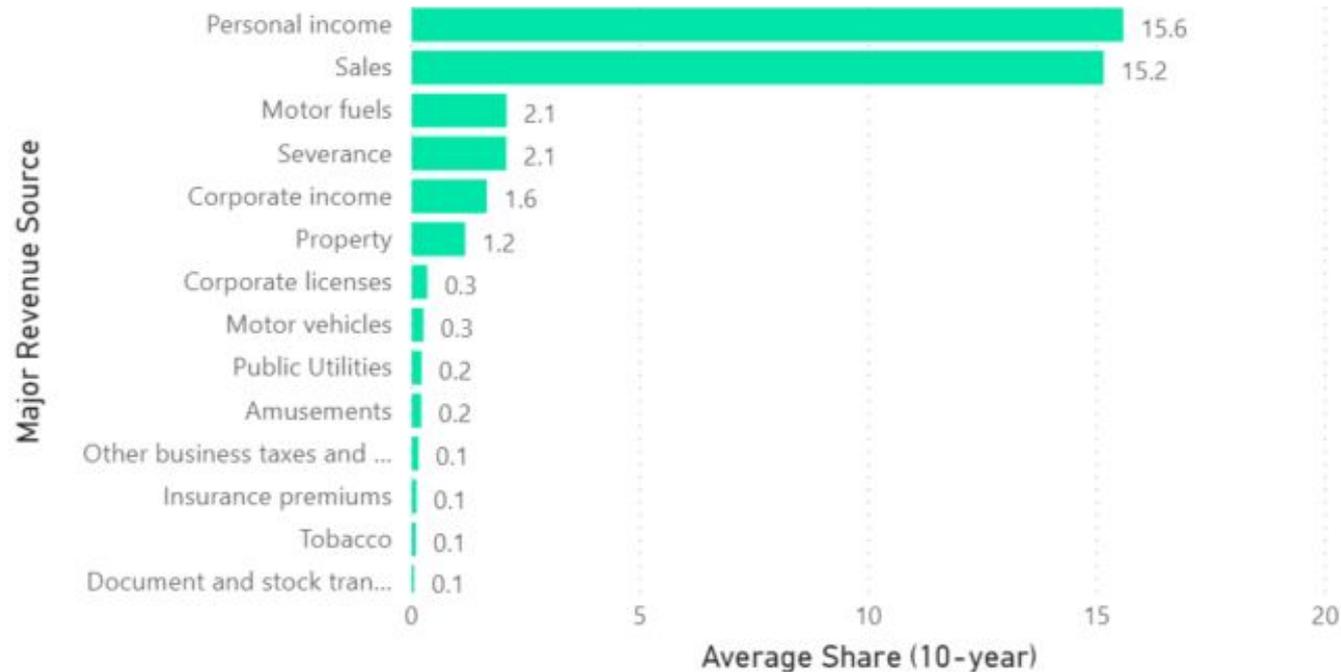


Source: *The Bismarck Tribune*

Typical Tax Revenue Sources

Fossil Dependent

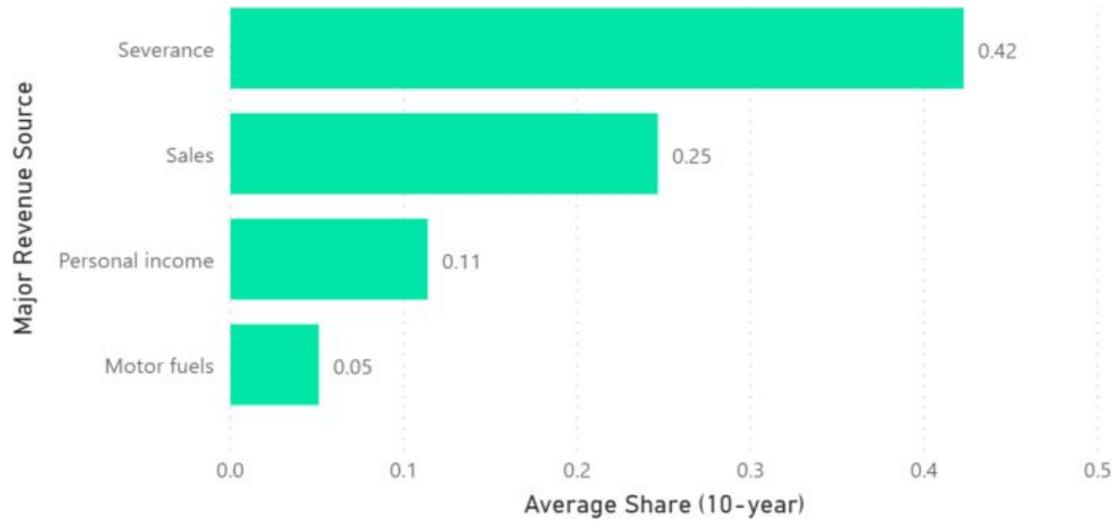
Average State Tax Revenue Share (10-year) by Major Revenue Source, Nationwide



North Dakota Tax Revenue

Fossil Dependent

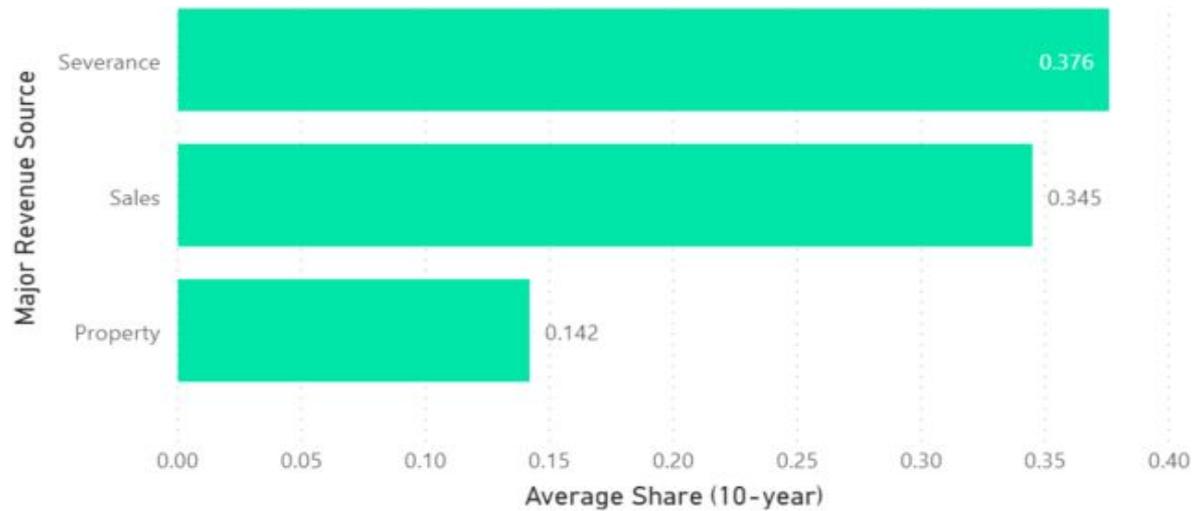
State Tax Revenue Share (10-year) by Major Revenue Source, North Dakota



Wyoming Tax Revenue

Fossil Dependent

State Tax Revenue Share (10-year) by Major Revenue Source, Wyoming



Wyoming Revenue Breakdown

Fossil Dependent

2013 - 2014

Legend ● Non-Mineral ● Minerals



2017-2018

Legend ● Non-Mineral ● Minerals



WY HB200 (Carbon Capture)

Fossil Dependent

"...the public service commission shall establish by rule energy portfolio standards that will maximize the use of dispatchable and reliable low-carbon electricity" no later than July 1, 2030.

*"'Low-carbon' means electricity that is generated while using (CCS)..."***

****Does not include nuclear or hydropower**

"...the rates charged by an electric public utility shall not include any recovery of or earnings on the capital costs associated with new electric generation facilities built, in whole or in part, to replace the electricity generated from one (1) or more coal fired electric generation facilities located in Wyoming and retired on or after January 1, 2024..."

Source: Wyoming Legislature



"No carbon is low carbon."

Rep. Mike Yin, (D) HD 16

Source: NRECA

WY HB74 (Small Modular Reactors)

Fossil Dependent

Source: Stanford

“I don’t know if there was one other legislator that really knew what SMRs were before I brought this latest bill, so [I was] one out of ninety.”

Rep. David Miller, (R) HD 55

“Any public utility or person that currently owns a plant, property or facility for the generation of electricity that currently uses coal or natural gas may apply to replace the coal or natural gas generation with generation using small modular nuclear reactors...”

****Any SMR replacement would also be under an extra \$5/MWh taxation.**

Source: Casper Star Tribune

Carbon Capture in North Dakota

Fossil Dependent



SB 2344 (2019):

“...it is in the public interest to promote the use of carbon dioxide to benefit the state, to help ensure the viability of the state’s coal and power industries, and to benefit the state economy.”

SB 2133 (2017):

“...a coal conversion facility that achieves a twenty percent capture of carbon dioxide emissions during a taxable period is entitled to a twenty percent reduction in the state general fund share.”

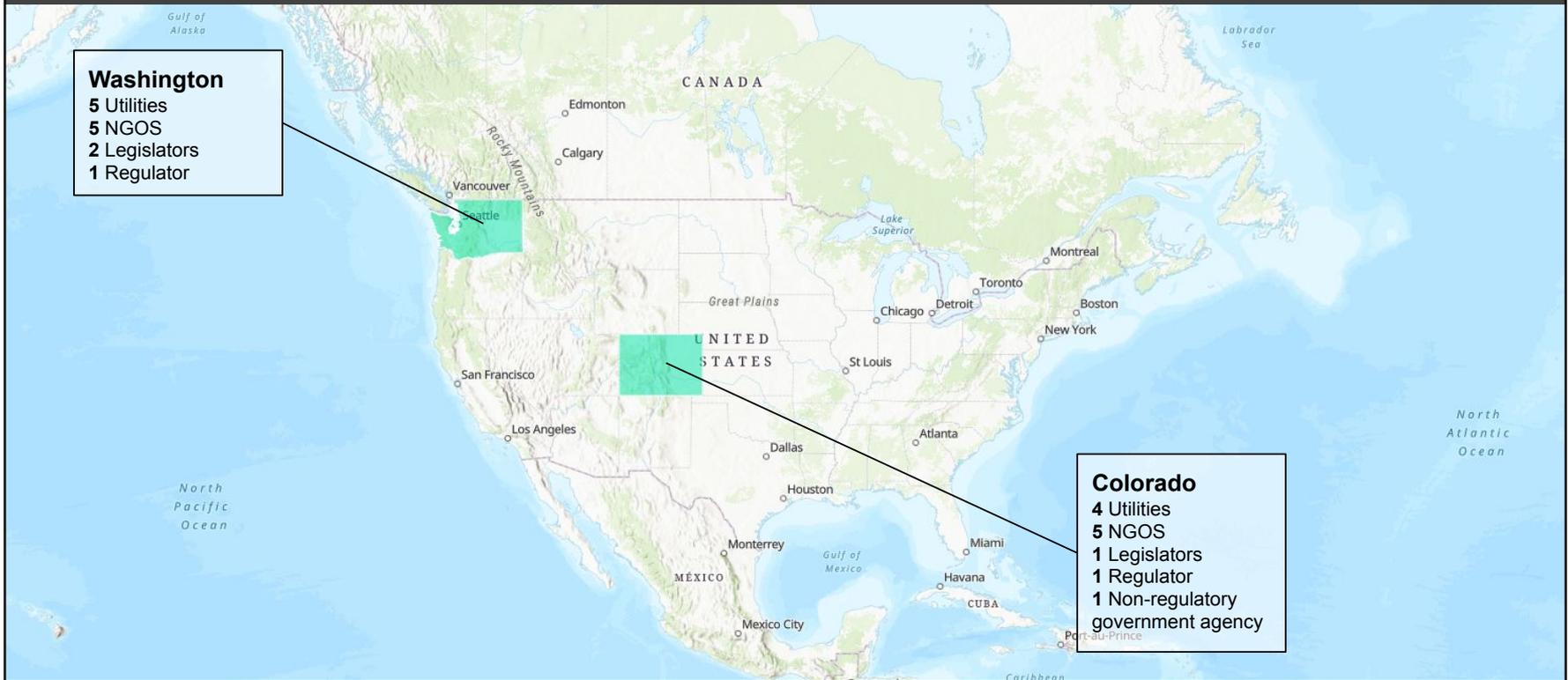
Balances listed below as of October 31, 2020.



Source: North Dakota Retirement & Investment Office

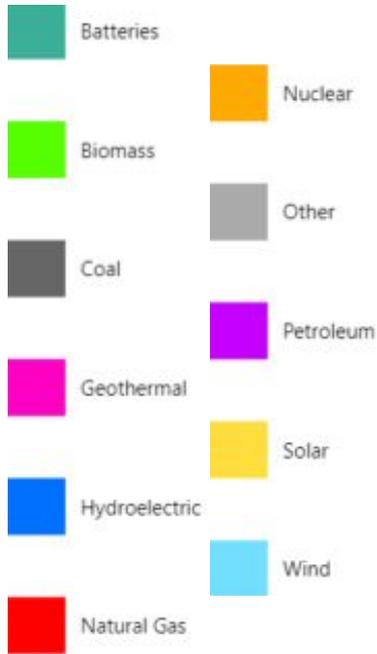
Rapidly Decarbonizing States: CO and WA

Rapidly Decarbonizing

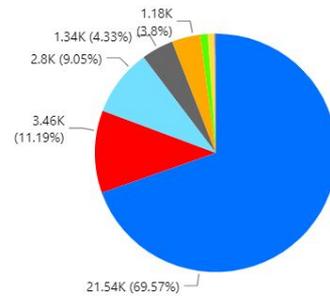


Washington Overview

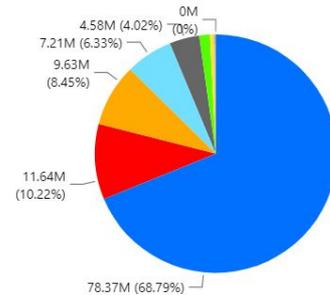
Rapidly Decarbonizing



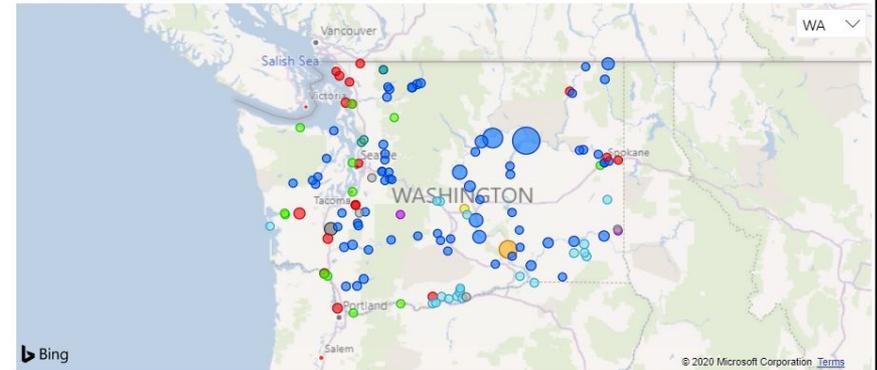
SUMMER CAPACITY (MW) by Primary Fuel



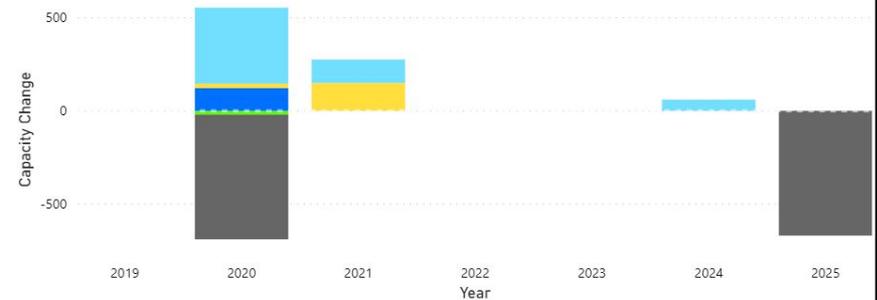
NET GEN (MWH) by Primary Fuel



POWER PLANTS by GENERATION and PRIMARY FUEL

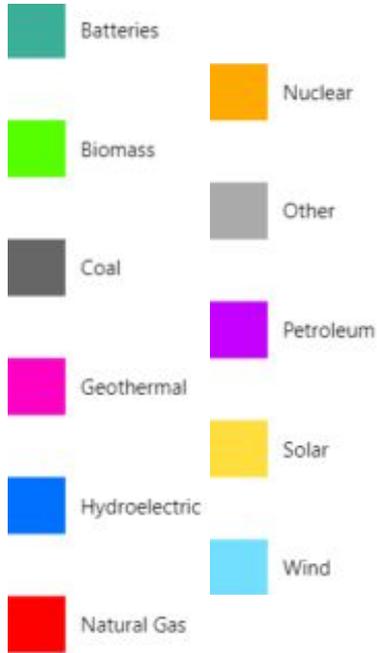


NET CAPACITY CHANGE by YEAR and TECHNOLOGY

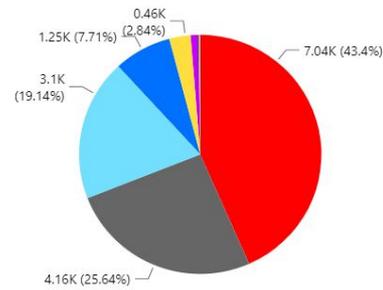


Colorado Overview

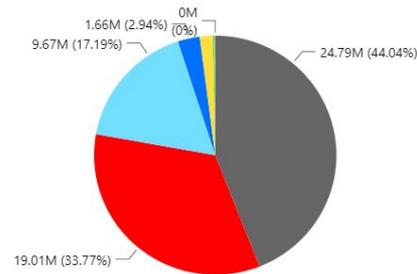
Rapidly Decarbonizing



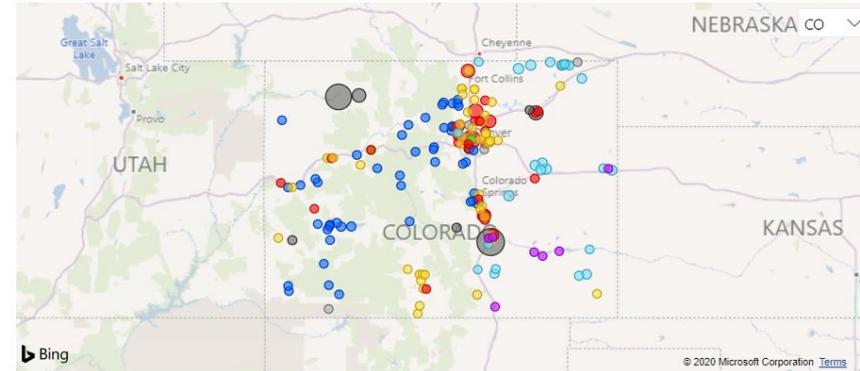
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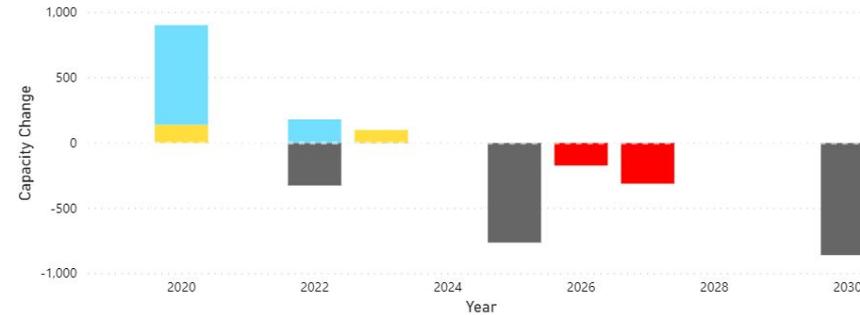
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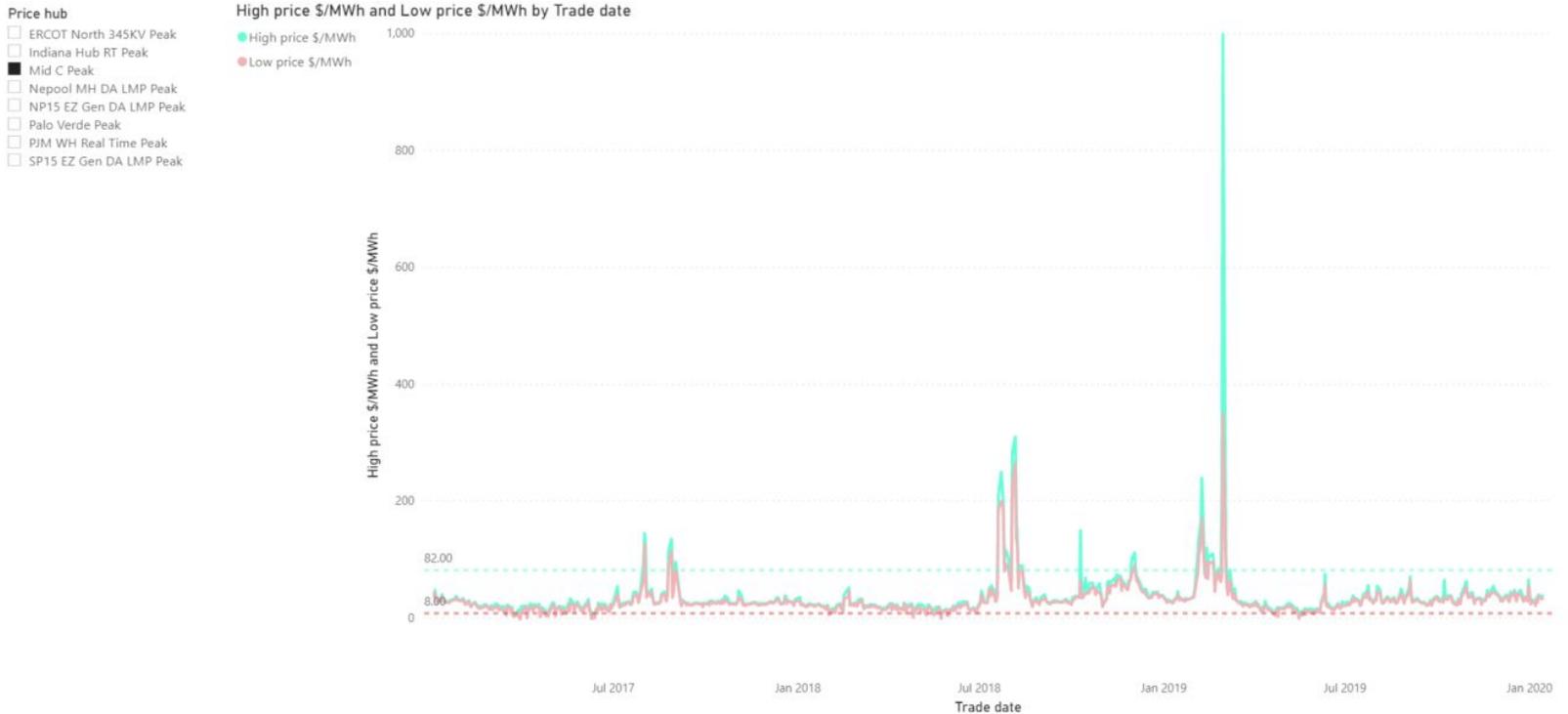


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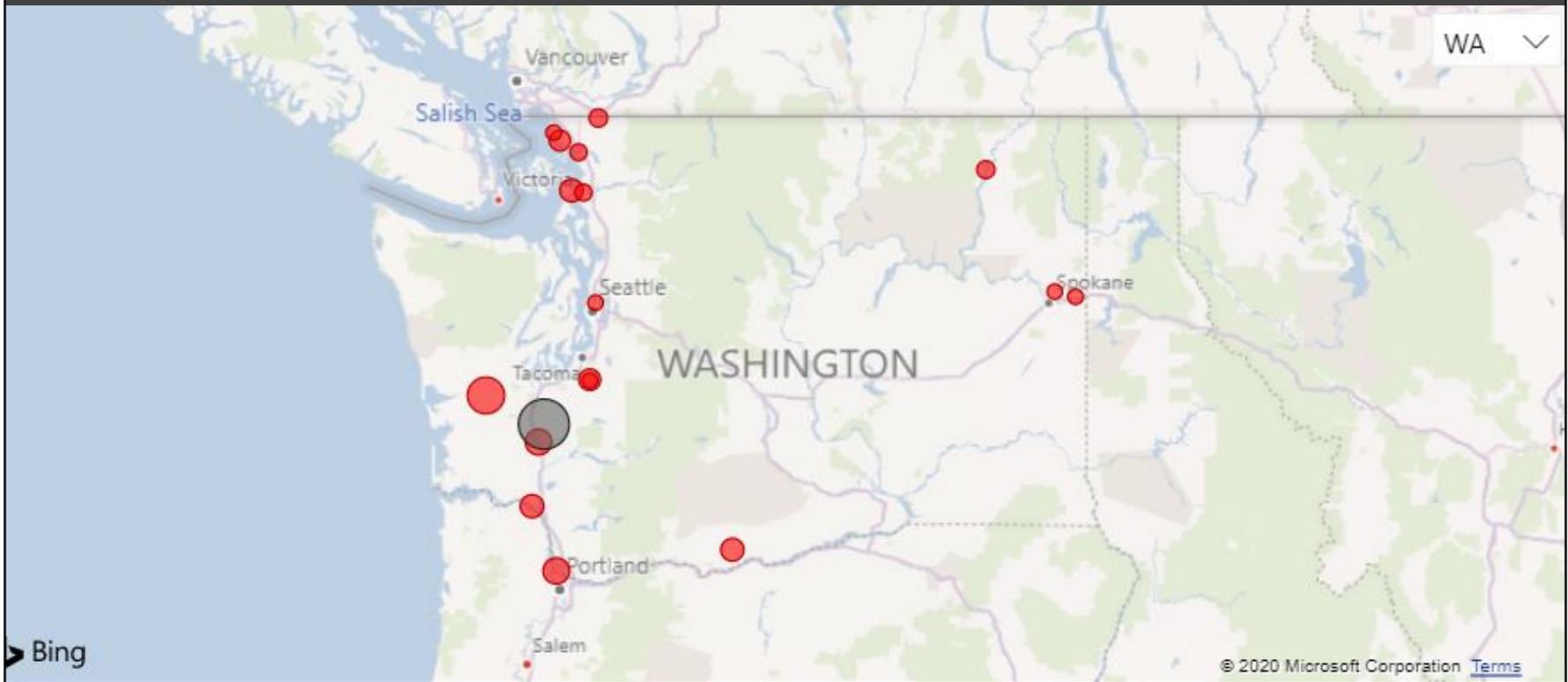
Washington Resource Adequacy

Rapidly Decarbonizing



Washington Resource Adequacy

Rapidly Decarbonizing



Washington Opportunities

Rapidly Decarbonizing

Data Centers



Source: *TechRepublic*

Electric Vehicles



Source: *Greentech Media*

Agriculture

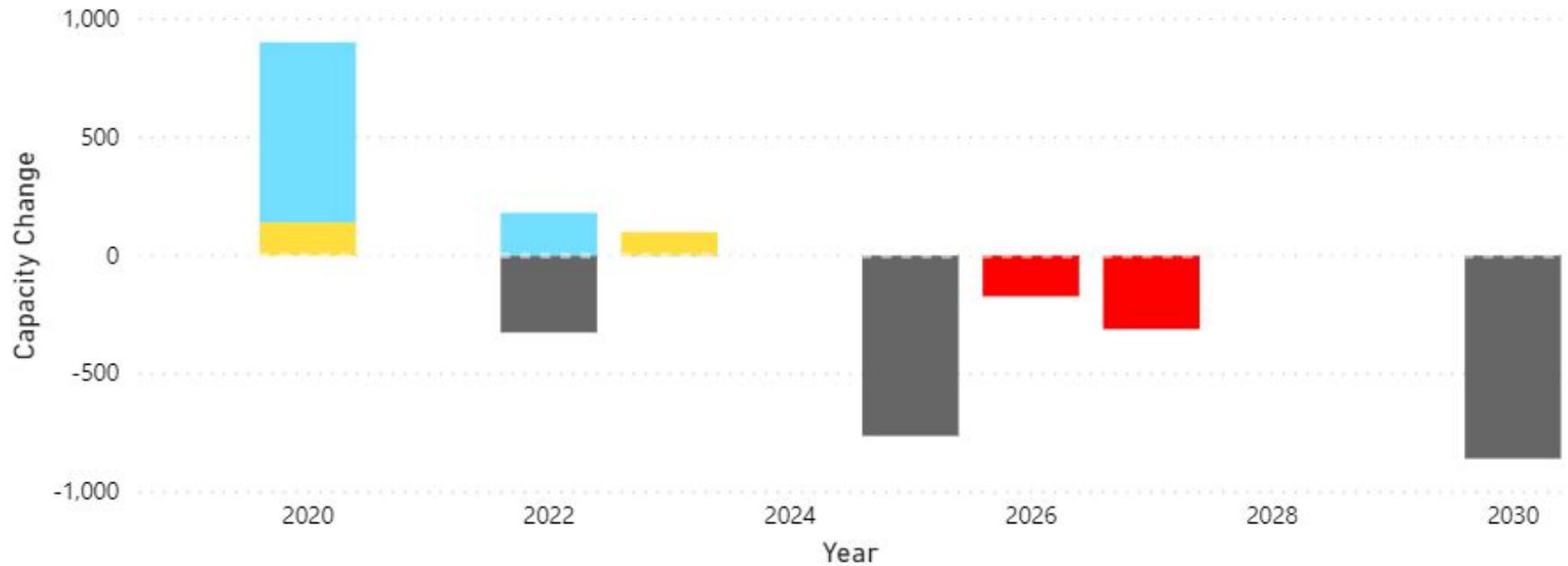


Source: *Successful Farming*

Colorado Market Opportunities

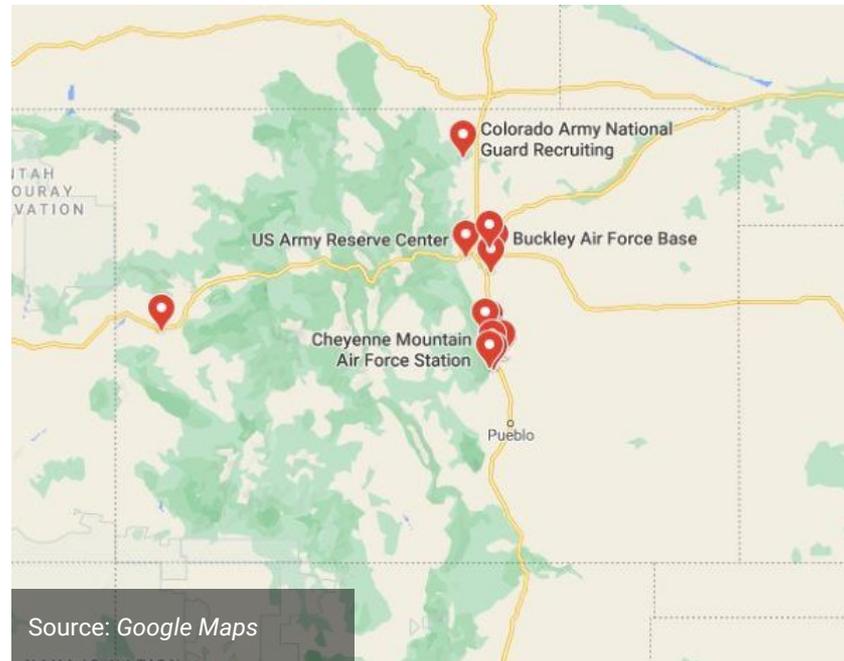
Rapidly Decarbonizing

NET CAPACITY CHANGE by YEAR and TECHNOLOGY



Colorado Opportunities

Rapidly Decarbonizing



CETA vs. CAP

Rapidly Decarbonizing



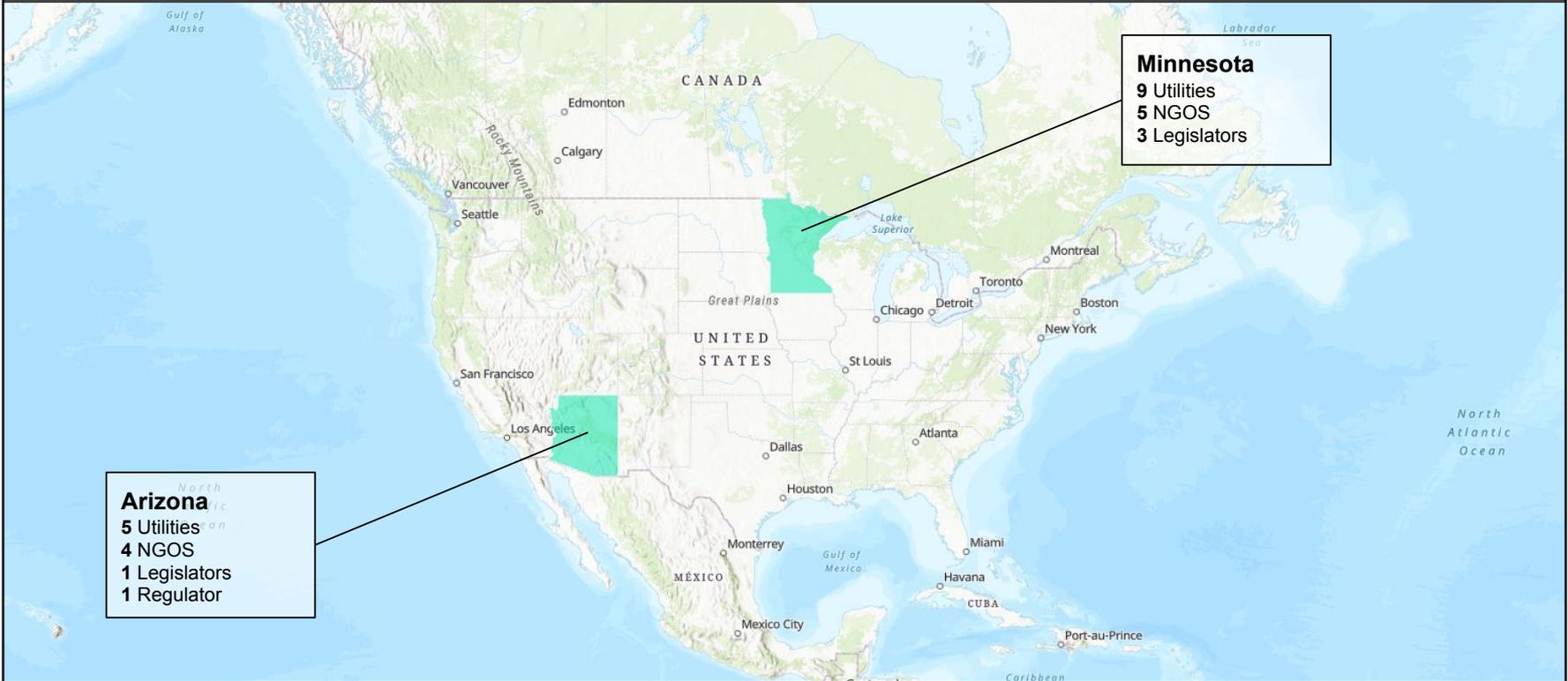
Source: *The Seattle Times*



Source: *Grist*

Tipping Point States: AZ and MN

Tipping Points

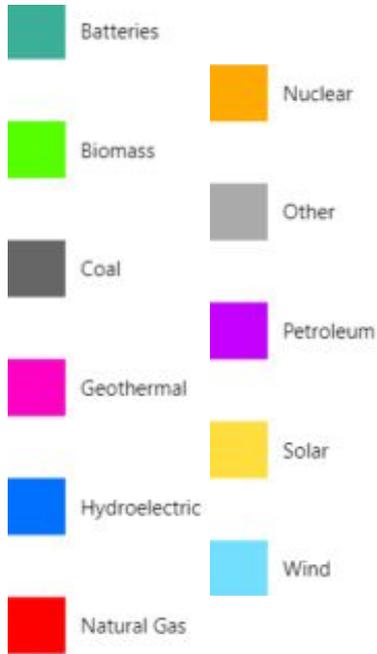


Arizona
5 Utilities
4 NGOS
1 Legislators
1 Regulator

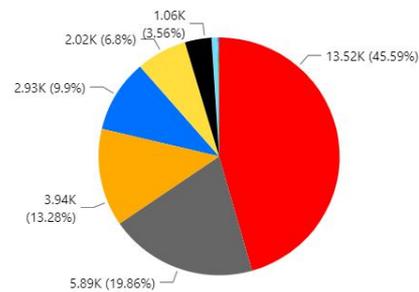
Minnesota
9 Utilities
5 NGOS
3 Legislators

Arizona Overview

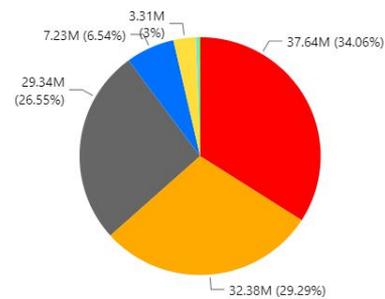
Tipping Points



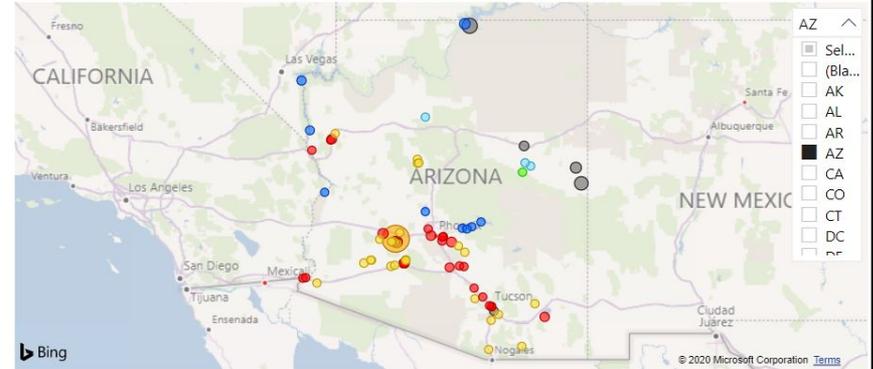
SUMMER CAPACITY (MW) by Primary Fuel



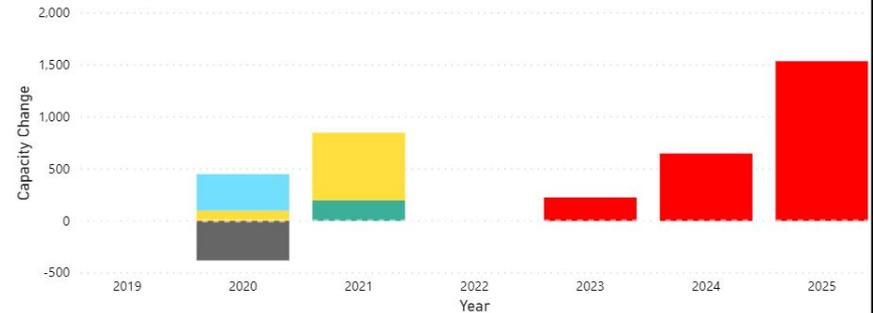
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POWER PLANTS by GENERATION and PRIMARY FUEL



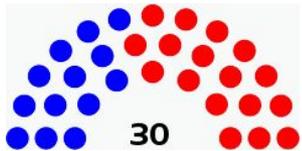
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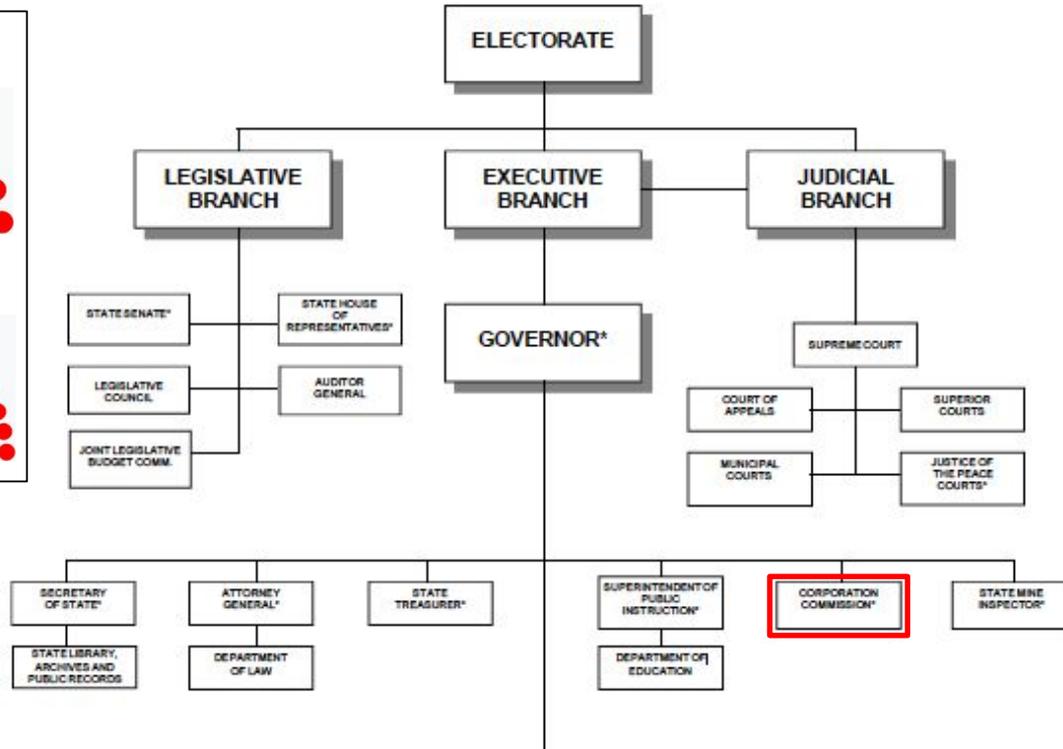
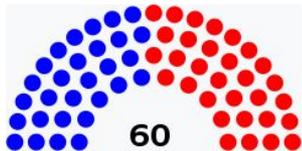
Arizona Corporation Commission

Tipping Points

Upper Chamber



Lower Chamber



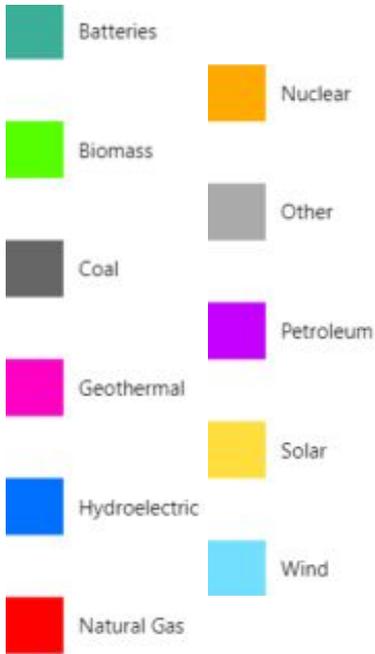
Gov. Doug Ducey (R)
2015-2023
(term limited)

Arizona Corporation Commission
"Fourth Branch of Government"

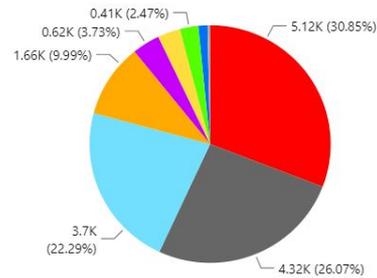


Minnesota Overview

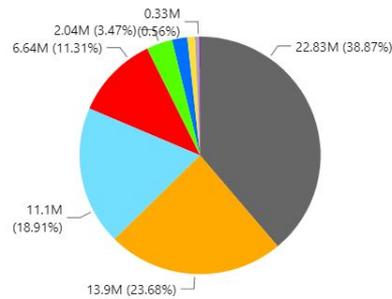
Tipping Points



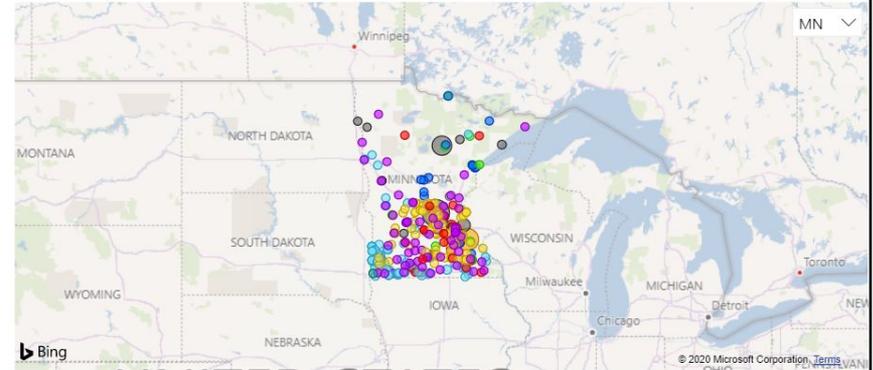
SUMMER CAPACITY (MW) by Primary Fuel



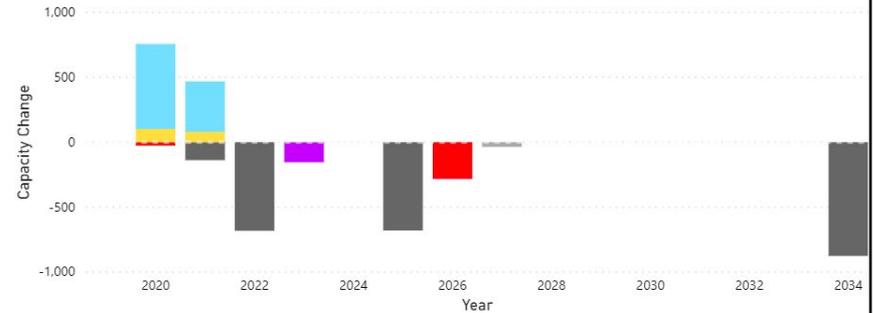
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POWER PLANTS by GENERATION and PRIMARY FUEL



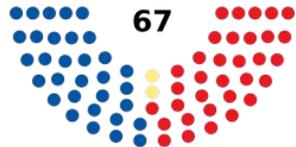
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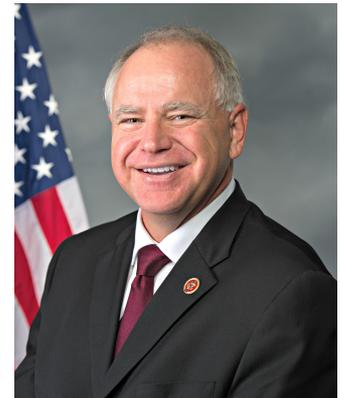
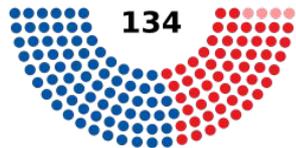
Minnesota Political Overview

Tipping Points

Upper Chamber



Lower Chamber



Gov. Tim Walz (DFL)
2019-2023
(likely to seek re-election)

Minnesota Policy Landscape

Tipping Points

Current RPS

- Passed in 2007, Sunsets in 2025
- 31.5% by 2020 for Xcel Energy (24% must come from wind by 2020)
- 26.5% by 2025 for other IOUs (1.5% must come from solar by 2020)
- 25% by 2025 for other utilities
- Statewide goal of 10% solar by 2030



Rep. Jamie Long (D)
61B
“Clean Energy First Act”
(2019)
HF 1956

100% carbon free by 2050
for all utilities

Does not offer guidance on
nuclear power plants other
than replacing them with
renewables when
decommissioned



Sen. Dave Senjem
(R) 25
“Clean Energy First”
(2019)
SF 1456

Requires utilities to add clean
energy to its system when it
needs to increase or replace
power, unless they bring
unreasonable cost or
threaten liability

Not technology dependent

Subnational Picture

Tipping Points

Segment ● Carbon Dependent ● Rapidly Decarbonizing ● Tipping Point

